

# Health and Adult Social Care and Communities Overview and Scrutiny Committee

## Agenda

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**Date:** Thursday, 18th January, 2018  
**Time:** 10.00 am  
**Venue:** Committee Suite 1,2 & 3, Westfields, Middlewich Road,  
Sandbach CW11 1HZ

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

### **PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT**

1. **Apologies for Absence**

2. **Minutes of Previous meeting** (Pages 3 - 8)

To approve the minutes of the meeting held on 7<sup>th</sup> December 2017.

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Declaration of Party Whip**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the Agenda

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For requests for further information

**Contact:** Helen Davies

**Tel:** 01270 686468

**E-Mail:** [helen.davies@cheshireeast.gov.uk](mailto:helen.davies@cheshireeast.gov.uk) with any apologies

5. **Public Speaking Time/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: in order for officers to undertake and background research, it would be helpful if members of the public notified the Scrutiny Officer listed at the foot of the Agenda at least one working day before the meeting with brief details of the matter to be covered.

6. **Home First Model**

To receive a presentation on the Home First Model.

7. **Budget Setting proposals 2018-21** (Pages 9 - 14)

To give consideration to the Health and Adult Social Care and Communities budget proposals for 2018-21

8. **Work Programme** (Pages 15 - 20)

To review the current Work Programme

9. **Forward Plan** (Pages 21 - 30)

To note the current forward plan, identify any new items, and to determine whether any further examination of new issues is appropriate.

**CHESHIRE EAST COUNCIL**

Minutes of a meeting of the **Health and Adult Social Care and Communities Overview and Scrutiny Committee**  
held on Thursday, 7th December, 2017 at The Capesthorpe Room - Town Hall, Macclesfield SK10 1EA

**PRESENT**

Councillor B Dooley (Vice-Chairman)

Councillors Rhoda Bailey, G Baxendale, S Brookfield, I Faseyi, L Jeuda, J Rhodes, L Smetham, A Stott and M Warren

**55 ALSO PRESENT**

Sheena Cumiskey- Chief Executive, Cheshire and Wirral Partnership (CWP)  
Suzanne Edwards- Service Director, CWP  
Katherine Wright- Associate Director of Communications and Public Engagement, CWP  
Jodie D'Enrico- Communications and Engagement Manager, CWP  
Dr. Sadia Ahmed, Consultant Psychiatrist, CWP  
Clare Watson- Interim Chief Officer for NHS South Cheshire and Vale Royal CCG  
Jamaila Tausif- Associate Director of Commissioning, NHS South Cheshire and Vale Royal CCG  
Jacki Wilkes- Joint Project Lead and Associate Director of Commissioning, NHS Eastern Cheshire Clinical Commissioning Group (CCG)  
Matthew Cunningham, Head of Corporate Services, NHS Eastern Cheshire CCG  
Dr. Ian Hulme, GP and Mental Health Lead, NHS Eastern Cheshire CCG  
Alex Mitchell, Chief Finance Officer, NHS Eastern Cheshire CCG  
Linda Couchman- Interim Director of Operations, Adult Social Care, Cheshire East Council  
Jill Broomhall- Director of Adult Social Care Operations, Cheshire East Council  
Geoffrey Appleton- Chair, Local Safeguarding Adults Board (LSAB)  
Sandra Murphy- Adult Safeguarding, Strategic Manager, Cheshire East Council  
Katie Jones- Business Manager, LSAB Cheshire East Council

**56 APOLOGIES FOR ABSENCE**

Councillors E Brooks, S Pochin, O Hunter.

**57 MINUTES OF PREVIOUS MEETING**

Councillor Stewart Gardiner noted that the spelling of his name was incorrect.

RESOLVED: That the minutes of the meeting held on 9 November 2017 be confirmed as a correct record and signed by the Chairman.

**58 DECLARATIONS OF INTEREST**

There were no declarations of the existence of a party whip.

## 59 DECLARATION OF PARTY WHIP

There were no declarations of the existence of a party whip.

## 60 PUBLIC SPEAKING TIME/OPEN SESSION

There were no members of the public present who wished to speak.

## 61 PRE- CONSULTATION BUSINESS CASE- MENTAL HEALTH REDESIGN

Representatives from Cheshire and Wirral Partnership (CWP), South Cheshire and Vale Royal Clinical Commissioning Group (SCCCG) and Eastern Cheshire CCG attended the meeting to present the item on Mental Health redesign.

Clare Watson Chief Officer at SCCC, gave the context to the item since the last time the Committee had considered this item in March 2017. This included a rise in demand for care, the evidence to support the current service was unsustainable and that current patients could be supported in the community.

The Pre-Consultation Business Case (PCBC) had been written in partnership with organisations that included Cheshire East Council and the Third Sector in addition to listening events over 12-months and input via the pre-consultation workshops held in the borough. The Committee was thanked for its previous input and recommendations, as this had helped to shape the progression of the pre-consultation work.

Jacki Wilkes, Project Lead and Associate Director of Commissioning, ECCCCG, addressed the Committee and talked through the case for change and outlined the needs of the population. The consistent theme that had emerged throughout the pre-consultation had been the call for more personalised care and more support in the community. One key point for the new model of working was to support people as close to home as possible in the least restrictive environment.

The Committee was informed that ECCCCG and CWP had listened to patients and looked at local options that considered:

- Clinical outcomes, continuity and quality of care;
- Travel implications for patients and carers;
- Estates options and potential for reconfiguration; and
- Working within financial control totals.

This had culminated in 8 options, which were assessed against a number of criteria and formed the final 3 options: 1, 4a and 4b.

Following the presentation, the Chairman invited questions from the Committee, it was agreed that in instances where Councillors had a number of specific questions, these could be submitted to the panel after the meeting.

The Committee asked for some explanation as to why the amount of crisis beds had dropped from 10 to six. It was explained this was in response to a needs analysis.

There was some discussion about the role of the sustainability of the Third Sector in the business proposal. Jacki advised that the early conversations with the sector has been positive, however it was too early in the process to discuss funding.

Clare advised that the current method of delivering care was unsustainable, a redesign of Mental Health services provided the opportunity to identify how all the health bodies across Cheshire worked and pooled resources and funding to bring opportunities to commission collectively for a better Mental Health offer to patients. Councillor Janet Clowes, Portfolio Holder for Adult Social Care and Integration suggested that it would be helpful to view the proposed redesign plans for mental health in the context of the NHS 5-Year Forward View.

The Committee requested that as part of the consultation, there needed to be a succinct precis to show exactly the type of care that would remain in the area, and that which would be moved to Chester or Bowmere; it was noted that using terms such as preferred option were unhelpful and potentially leading.

The Committee asked for further clarification about how the consultation was expected to be rolled out. Katherine Wright, Associate Director of Communications and Public Engagement, CWP advised that the proposal had been based on national best practice. The consultation documents would be distributed in public places, mental health hospitals, libraries, in addition to six public meetings, with a possibility of more if needed, and a strong emphasis on meeting where people already met. Consultation would also be carried out with the Health and Well Being Board and Town and Parish Councils. There would be a dedicated telephone line, existing social media channels and online resources would be used. The consultation results would be independently analysed.

**RESOLVED:**

- (a) That the speakers be thanked for their attendance and presentation;
- (b) That the Pre-Consultation Business Case be received and noted;
- (c) That the Pre-Consultation proposal to conduct public consultation in February 2018 be endorsed;
- (d) That the consultation documents be circulated to the Committee for comment via email when available;
- (e) That any additional questions the Committee be submitted to Helen Davies to be forwarded to CWP and the CCGs;
- (f) That the 5-Year Forward View be added to the Work Programme for NHS Eastern Cheshire CCG; and
- (g) That CWP and the CCGs be invited back to this Committee with the results of the consultation in June 2018.

Geoffrey Appleton, Interim Independent Chair of the Local Safeguarding Adults Board (LSAB) attended the meeting to present a Peer Review, Annual Report and Improvement Plan.

The Committee asked for clarification on transitional arrangements from children into adulthood. Geoffrey acknowledged that the processes in place for children were very different to those for adults and that people who didn't meet criteria were more likely to struggle with chaotic life cycles. Geoffrey had done some work in this area with Cheshire West and Chester Council and expected those lessons to be transferable into East Cheshire. Cheshire East Council were committed to identifying life transitions and smoothing barriers.

The Committee asked for clarification on the Deprivation of Liberty in domestic settings. Geoffrey explained this referred to the arrangements that were in place for vulnerable people who lacked the mental capacity to represent themselves in areas that involved their care or treatment arrangements. The LSAB worked closely with Legal Colleagues to ensure people were protected and received the least restrictive care at home. Sandra Murphy, Adult Safeguarding Strategic Manager advised the Committee that four Member Training sessions had been scheduled.

RESOLVED:

- (a) That the Geoffrey be thanked for his presentation;
- (b) That the Local Safeguarding Adults Board (LSAB) Peer Review and Improvement Plan be received and noted;
- (c) That the content of the LSAB Improvement Plan be supported; and
- (d) That the speakers be invited to this Committee in June 2018 for a mid-point update and again in December 2018 for the LSAB annual review.

### 63 WORK PROGRAMME

The Committee reviewed its Work Programme.

RESOLVED- That:

- (a) the 5-Year Forward View Mental Health Proposals for South Cheshire Clinical Commissioning Group (CCG) be scheduled for 8 February 2018 and the same item for Eastern Cheshire CCG be presented at the same time;
- (b) the Palliative Care Spotlight Review be reviewed as an update on the current position to assess the next steps as appropriate;
- (c) the item for Care4CE be scheduled for June 2018;
- (d) the Outcomes of the Better Care Fund be removed from the Work Programme;
- (e) the Integrated Carers Hub item be scheduled for 5 April 2018;
- (f) the Voluntary, Community and Faith Framework be scheduled for 5 April 2018;
- (g) Communities and Adult Social Care redesign be added to the Work Programme and scheduled for 8 March 2018; and
- (h) any questions relating to the budget setting item be submitted in advance of the meeting.

### 64 FORWARD PLAN

The Committee reviewed the Forward Plan.

RESOLVED: That the Forward Plan be received and noted.

The meeting commenced at 10.00 am and concluded at 12.40 pm

Councillor Beverley Dooley

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## Cheshire East Council

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**Date of Meeting:** 15th January 2018  
**Report of:** Adult Social Care, Public Health and Communities  
**Subject/Title:** Budget Proposals 2018-21

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### 1. Report Summary

- 1.1 In November 2017 Cheshire East Council issued its Pre-Budget Consultation setting out proposals for change for the period 2018/19 to 2020/21. The report provides an opportunity for interested parties to review and comment on the Council's Budget proposals.
- 1.2. The budget proposals described in the consultation document are Council wide proposals and the Council's intention at this stage is that consultation is invited on the broad budget proposals. The implications of individual proposals may be much wider for individuals affected by each proposal. Where this is the case, the Council intends to undertake full and proper consultation with people who would potentially be affected by individual budget proposals.
- 1.3. The full Pre-Budget consultation document 2018/21 can be found below:  
[http://cheshireeast.gov.uk/council\\_and\\_democracy/your\\_council/council\\_finance\\_and\\_governance/cheshire\\_east\\_budget/cheshire\\_east\\_budget.aspx](http://cheshireeast.gov.uk/council_and_democracy/your_council/council_finance_and_governance/cheshire_east_budget/cheshire_east_budget.aspx)
- 1.4. The extracts at Appendix 1 relate to the specific budget proposals for Adult Social Care, Public Health and Communities Services and are provided to the committee as an opportunity for discussion and scrutiny of the proposals.

### 2. Contact Information

Contact details for this report are as follows:

**Name:** Mark Palethorpe  
**Designation:** Acting Executive Director of People  
**Tel. No.:** 01270 371105  
**Email:** [mark.palethorpe@cheshireeast.gov.uk](mailto:mark.palethorpe@cheshireeast.gov.uk)

Proposals to vary the Budget under Outcome 1 (Communities) are focused on these areas:

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2018/19 £m*	2019/20 £m*	2020/21 £m*
<b>1. Review Environmental Enforcement Service based on outcomes (Summer 17) of Flytipping pilot and procurement of patrol company pilot (Revenue Savings)</b> Two pilot projects are underway to improve environmental enforcement. These will be reviewed by the end of Summer 2017, with a plan to redesign the delivery of the service and deliver savings from April 2018 onwards. <i>Impact on Community Safety Delivery Team Service Budget =</i>	-0.118	-0.118	-0.118
*Values represent a +/- variation to the Cheshire East Council approved budget for <a href="#">2017/18</a> . Values are not cumulative			

Working with the community <i>Services and financial forecasts will be adjusted to react to trends in the way residents interact with key services.</i>	2018/19 £m*	2019/20 £m*	2020/21 £m*
<b>2. Increase Community Grants (Revenue Investment)</b> The Community Grants scheme is highly valued by community and voluntary groups and demand for support increases annually, and is now four times oversubscribed. For every £1 invested in this scheme it is worth £9 to the community, contributing towards over £1.6m worth of activities and projects in the Borough in 2015/16. The proposal is to increase the Community Grant budget, to deliver even greater impact from investment. <i>Impact on Partnerships &amp; Communities Service Budget =</i>	+0.040	+0.040	+0.040
*Values represent a +/- variation to the Cheshire East Council approved budget for <a href="#">2017/18</a> . Values are not cumulative			

Proposals to vary the Budget under Outcome 5 (Health) are focused on these areas:

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2018/19 £m*	2019/20 £m*	2020/21 £m*
<b>47. Commissioning all services currently provided by our in-house provider, Care4CE (Revenue Savings)</b>  Cheshire East Cabinet decided on the 8 <sup>th</sup> December 2015 that the policy would be to move from in-house delivery to commission all care services from the broader care sector in order to facilitate the move to a more personalised system of care and support which facilitates the principle of choice and control for residents in the access and purchasing of care. This will require a review of in-house provision including potential outsourcing / recommissioning / closure / decommissioning of current provision.  In order to ensure compliance with the Care Act 2014 this approach has been applied to services external to the council and will now be applied to services currently provided by Care4CE. This is to ensure that the support and care provided to local people can be flexible and responsive to changing needs, promoting choice and maximising independence. This includes building on the current Shared Lives offering. As more detailed plans are developed discussion, engagement, co-production and consultation will take place with all service users, carers and staff.  <i>Impact on Social Care &amp; Health Integration Service Budget =</i>	-1.111	-2.611	-2.611
*Values represent a +/- variation to the Cheshire East Council approved budget for <a href="#">2017/18</a> . Values are not cumulative			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2018/19 £m*	2019/20 £m*	2020/21 £m*
<b>48. Operational Pathway Redesign (Revenue Savings)</b>  Adult Social Care is about maximising independence, connecting local people to their communities and helping people live well and for longer. This will be achieved by enabling people to live in their own homes for longer using existing community networks, new technologies and reviewing our approach to bed based care.  To achieve this, and to be Care Act compliant, we intend to establish a first point of contact for residents offering advice and information when you contact the council with suitably trained staff able to answer questions and sign post without the need to always refer on. We will integrate our assessments with the NHS as our workforce become closer aligned working around GP's surgeries. These budgets will be joined up and will focus on reducing the risk of admission to hospital. We will focus on outcomes for people and encourage more people to take up a direct payment to fund their own tailored care and support. We will also promote prevention including extra care, telecare and support at home.  <i>Impact on Social Care &amp; Health Integration Service Budget =</i>	-0.440	-0.440	-0.440
*Values represent a +/- variation to the Cheshire East Council approved budget for <a href="#">2017/18</a> . Values are not cumulative			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2018/19 £m <sup>*</sup>	2019/20 £m <sup>*</sup>	2020/21 £m <sup>*</sup>
<b>49. Independent Living Fund – Attrition Factor Reductions (Revenue Savings)</b> <p>Cheshire East Council receives annual funding from central Government to support individuals previously in receipt of funding from the Independent Living Fund which closed in June 2015. Funding available to the Council reduces annually and although the council has ring-fenced the money to Adult Social Care the demand for ongoing care and support continues.</p> <p><i>Impact on Social Care &amp; Health Integration Service Budget =</i></p>	-0.029	-0.056	-0.056
<b>50. Operational and Commissioning Restructure (Revenue Savings)</b> <p>To meet the demands of an increasing demographic growth, expectation and integration the adult social care offer must change to remain sustainable. Therefore, restructure of management to meet these needs is essential.</p> <p><i>Impact on Adults Operations and Commissioning Service Budget =</i></p>	-0.900	-0.900	-0.900
<b>51. Reducing Agency Spend (Revenue Investment)</b> <p>The reversal of 17/18 one off savings. The successful recruitment of permanent Social Workers and Social Care Assessors throughout 2016 and 2017 will lead to a reduction in agency workers in 2017 and, in turn, reduced expenditure in the staffing budget.</p> <p><i>Impact on Social Care Staffing Service Budget =</i></p>	+0.100	+0.100	+0.100
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2017/18.</i></p> <p><i>Values are not cumulative</i></p>			

<b>57. Alignment of teams to create a People's Commissioning Service (Revenue Savings)</b> <p>Align the functions of the children and adult commissioning services to generate savings. Initial savings would be met by not recruiting to duplicated vacancies within the People Directorate.</p> <p><i>Impact on People Directorate Service Budget =</i></p> <p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2017/18.</i></p> <p><i>Values are not cumulative</i></p>	-0.030	-0.030	-0.030
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<b>59. Restructure to create "front gate", across communities (Revenue Savings)</b> <p>Despite recent funding for Adult Social Care (Precept, BCF and Improved IBCF) the current system is unsustainable and a transformational response requires a wholesale shift of investment and energy into a joined up approach with Adult Social Care to ensure well-being, prevention, and early intervention; as well as an integrated approach to health and care service provision are at the centre of all our transformation plans.</p> <p><i>Impact on Adults Operations and Communities Service Budget =</i></p> <p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2017/18.</i></p> <p><i>Values are not cumulative</i></p>	-0.227	-0.227	-0.227
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<b>60. Review all funding and shift to "asset-based" model (Revenue Savings)</b> <p>It is intended to explore a number of options relating to the current cost of Early Intervention and Prevention (EIP) contracts and the need to shift emphasis toward an asset-based model of community support. Within this, the term 'assets' does not solely refer to financial assets; it refers to skills, strengths, buildings, talents and relationships.</p> <p><i>Impact on Adults Commissioning Service Budget =</i></p>	<b>-0.723</b>	<b>-0.723</b>	<b>-0.723</b>
<b>61. Reshape commissioning framework (Revenue Savings)</b> <p>It is intended to explore a number of options relating to the commissioning of high quality, personalised care at home that is flexible, delivers the agreed outcomes and is enabling in its approach. Each option explores the potential to deliver improved value for money through more effective commissioning and enhanced engagement with providers.</p> <p><i>Impact on Adults Commissioning Service Budget =</i></p>	<b>-0.714</b>	<b>-0.714</b>	<b>-0.714</b>
<b>62. New assessment and review framework (Revenue Savings)</b> <p>It is intended to explore a number of options relating to a fundamental shift in the way that care and support is commissioned for adults and older people in receipt of adult social care services. This will be underpinned by the enhancement of the assessment and review, focusing on empowerment, independence and choice, enabling people to live the best life that they can.</p> <p><i>Impact on Adults Commissioning Service Budget =</i></p> <p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2017/18.</i>  <i>Values are not cumulative</i></p>	<b>-0.787</b>	<b>-0.787</b>	<b>-0.787</b>

<b>63. Implement more flexible and responsive commissioning (Revenue Savings)</b> <p>To explore a number of options relating to the commissioning of respite to be more person-centred for those who require short-term care. This will include looking at other locations for respite in addition to the current traditional model of bed based respite.</p> <p><i>Impact on Adults Commissioning Service Budget =</i></p>	<b>-0.170</b>	<b>-0.170</b>	<b>-0.170</b>
<b>64. Review of Public Health contracts (Revenue Savings)</b> <p>It is intended to cease paying performance payments which do not affect the core delivery of services. On a review of the contracts we have found a number of areas of under performance and, as a consequence, we have an opportunity to redesign the commission.</p> <p><i>Impact on Adults Commissioning Service Budget =</i></p> <p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2017/18.</i>  <i>Values are not cumulative</i></p>	<b>-0.762</b>	<b>-0.762</b>	<b>-0.762</b>

<b>67. Cease provision of services at Lincoln House and Mountview (Revenue Savings)</b> <p>It is intended to explore a number of options relating to the delivery of respite in years (2018/19) which align to the opportunity to enhance short-term bed-based care and the move towards a more efficient and effective, person-centred service offer.</p> <p><i>Impact on Children and Families Directorate Budget =</i></p>	<b>-0.389</b>	<b>-0.389</b>	<b>-0.389</b>
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<b>Investment in services</b> <i>Investment will be put in to systems that support key services and in to other assets to ensure they remain fit for purpose. The impact of capital spending will be managed at affordable levels.</i>	<b>2018/19</b> <b>£m*</b>	<b>2019/20</b> <b>£m*</b>	<b>2020/21</b> <b>£m*</b>
<b>68. Growth in Demand for Adult Social Care (Revenue Investment)</b>  <p>The Adults Social Care budget both here in Cheshire East, and across the country, remains under pressure as a result of a number of factors. These include young people transitioning into adulthood, care fee levels paid to external care providers, the rising demand generally and our older population requiring much more complex care. To ensure the council is well placed to meet this demand it is looking to invest in services that will deliver high quality support to our most vulnerable residents.</p> <p style="text-align: right;"><i>Impact on Adults Commissioning Service Budget =</i></p>	<b>+10.900</b>	<b>+16.900</b>	<b>+21.900</b>

<b>Income generation</b> <i>Charging strategies for each service area to increase income where appropriate based on market rates and considering the price elasticity of demand for services.</i>	<b>2018/19</b> <b>£m*</b>	<b>2019/20</b> <b>£m*</b>	<b>2020/21</b> <b>£m*</b>
<b>70. Increase Income (Revenue Savings)</b>  <p>The proposal is to conduct a review of individuals who have historically been assessed with a low or no financial contribution towards their care and support services, to support these individuals to access their full welfare benefit entitlement, address any changes in individual circumstances and to ensure consistent application of the Council's charging policies.</p> <p style="text-align: right;"><i>Impact on Social Care &amp; Health Integration Service Budget =</i></p>	<b>-0.100</b>	<b>-0.200</b>	<b>-0.200</b>

## CHESHIRE EAST COUNCIL

### REPORT TO: Health and Adult Social Care Overview and Scrutiny Committee

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**Date of Meeting:** 18 January 2018  
**Report of:** Director of Legal Services  
**Subject/Title:** Work Programme update

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#### **1.0 Report Summary**

- 1.1 To review items in the 2017/18 Work Programme, to consider the efficacy of existing items listed in the schedule attached, together with any other items suggested by Committee Members.

#### **2.0 Recommendations**

- 2.1 That the work programme be reviewed and updated following actions from the meeting and other amendments.

#### **3.0 Reasons for Recommendations**

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

#### **4.0 Wards Affected**

- 4.1 All

#### **5.0 Local Ward Members**

- 5.1 Not applicable.

#### **6.0 Background and Options**

- 6.1 In reviewing the work programme, Members must pay close attention to the Corporate Priorities and Forward Plan.
- 6.2 Following this meeting the document will be updated so that all the appropriate targets will be included within the schedule.
- 6.3 In reviewing the work programme, Members must have regard to the general criteria which should be applied to all potential items, including Task and Finish reviews, when considering whether any Scrutiny activity is appropriate. Matters should be assessed against the following criteria:

- Does the issue fall within a corporate priority

- Is the issue of key interest to the public
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation
- Is there a pattern of budgetary overspends
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service

6.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

### **7.0 Access to Information**

The background papers relating to this report can be inspected by contacting the report writer:

Name: Helen Davies  
Designation: Scrutiny Officer  
Tel No: 01270 686468  
Email: [helen.davies@cheshireeast.gov.uk](mailto:helen.davies@cheshireeast.gov.uk)



# Combined Health and Adult Social Care Overview and Scrutiny Committee 2017/18 – updated November 2017

## Health and Adult Social Care

### Future Meetings

Formal Meeting	Formal Meeting	Formal Meeting	Formal Meeting	Formal Meeting
Date: <b>18 January 2018</b> Time: 10:00am Venue: Committee Suites, Westfields	Date: <b>8<sup>th</sup> February 2018</b> Time: 10:00am Venue: Committee Suites, Westfields	Date: <b>8<sup>th</sup> March 2018</b> Time: 10:00am Venue: Committee Suites, Westfields	Date: <b>12<sup>th</sup> April 2018</b> Time: 10:00am Venue: Committee Suites, Westfields	Date: <b>3<sup>rd</sup> May 2018</b> Time: 10:00am Venue: Committee Suites, Westfields

### Essential items

<u>Item</u>	<u>Description/purpose of report/comments</u>	<u>Outcome</u>	<u>Lead Officer/organisation/Portfolio Holder</u>	<u>Suggested by</u>	<u>Current position</u>	<u>Key Dates/Deadlines</u>
5 Year Forward View- Mental Health Investment Proposals	A review of Mental Health Services in South Cheshire and Vale Royal.	People live well and for longer	South Cheshire & Vale Royal CCG	Committee	Currently agreeing the return on investment with CWP.	TBA
5 Year Forward View- Mental Health Investment Proposals	A review of Mental Health Services in East Cheshire	People live well and for longer	Eastern Cheshire CCG	Committee	Currently agreeing the return on investment with CWP.	TBA
Home First Model	No definitive report yet, the Terms of Reference underwent significant change as a result of DTOC work.	People live well and for longer	Jill Broomhall	Portfolio Holder	Mark Palethorpe refresh the Terms of Reference	18 January 2018
Budget Setting	Meeting to discuss budget setting	Cheshire East has a strong and resilient economy	Jan Willis	Chairman	TBA	18 January 2018

Ideally 2 items to come to Scrutiny together

## Combined Health and Adult Social Care Overview and Scrutiny Committee 2017/18 – updated November 2017

North West Ambulance Service	Impact assessment on patient care in light of the changes to Ambulance target measures	People live well and for longer	NWAS	Jerry Hawker CEO Eastern Cheshire CCG	A paper from the CCG's is expected in January	January/ February TBA
Delayed Transfer of Care	Follow up from Spotlight Review (Feb 2017) and Final Report (July 2017)	People live well and for longer	Nichola Glover-Edge + Associated health partners	Chairman and Mark Palethorpe	Partners asked to review key recommendations and agree them by 17/09/17	8 <sup>th</sup> February 2018
Palliative Care Update	An update in the current position to evaluate the end of life care across Cheshire East.	People live well and for longer	TBA	Chairman	Arrangements to be scheduled	March 2018
Better Care Fund	Re-design work and outcomes of the new BCFI and improved BCF.	People live well and for longer	Nicola Glover-Edge	Chairman	TBA	March 2018
Cheshire & Wirral Partnership	Review of Autism screening at Cheshire's custody suites. A campaign to identify suspects with, or suspected of having, a condition on the Autistic Spectrum.	People live well and for longer	CWP	Committee	Awaiting date for Committee-subject came via Quality Account.	May 2018
Care4CE Update	Presentation to the Committee about Care4CE	People live well and for longer	Linda Couchman	Committee	Action from meeting on the 15 June 2017	June 2018
Cheshire and Wirral Partnership NHS Trust	Consultation results- Mental Health	People live well and for longer	CWP/ECCCG/S C&VRCCG	Committee	Pre-Consultation proposal agreed Dec 2017	June 2018 (possibly July)
Communities and Adult Social Care Redesign	Redesign of the service and update to Scrutiny Committee	People live well and for longer & Our local	Fiona Reynolds	Chairman	TBA	8 <sup>th</sup> March 2018

## Combined Health and Adult Social Care Overview and Scrutiny Committee 2017/18 – updated November 2017

		communities are strong and supportive				
Integrated Carers Hub	TBA	People live well and for longer	TBA	Chairman	TBA	12 <sup>th</sup> April 2018
Voluntary, Community and Faith Framework	TBA	Our local communities are strong and supportive	Fiona Reynolds	Chairman	TBA	12 <sup>th</sup> April 2018
Quality Accounts	To receive a presentation to review the Quality Account 2017/18 of East Cheshire NHS Trust and submit comments for inclusion in the Account.	People live well and for longer	Cheshire & Wirral Partnership, East and South Clinical Commissioning Groups	Standing Item	TBA	3 <sup>rd</sup> may 2018

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### Monitoring Items

<u>Item</u>	<u>Description/purpose of report/comments</u>	<u>Outcome</u>	<u>Lead Officer/organisation/Portfolio Holder</u>	<u>Suggested by</u>	<u>Current position</u>	<u>Key Dates/Deadlines</u>
Health & Adult Social Care & Communities Performance Scorecard	TBA	People live well and for longer	Linda Couchman	TBA	TBA	Every Month
Healthwatch	A representative of Healthwatch be invited to attend to the Committee	People live well and for		Committee	Last update May 2017	May 2018

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## Combined Health and Adult Social Care Overview and Scrutiny Committee 2017/18 – updated November 2017

	with an outcomes led 12 months progress review	longer				
Local Safeguarding Adults Board	6 Month update on the implementation of the Improvement Plan.	People live well and for longer	Jill Broomhall/ Sandra Murphy/Katie Jones	Committee	Geoffrey Appleton presented Dec 2017	June/July 2018

Possible Future/ desirable items

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Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-14 Congleton Leisure Centre	To recommend to Cabinet the appointment of the preferred bidder for the redevelopment of Congleton Leisure Centre; to submit the awarded design to planning; and subject to this, to commence construction and the redevelopment of the facility.	Cabinet	6 Feb 2018		Mark Wheelton	Exempt - para 3

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-16 CERF Alternative Pension Scheme	To approve the appointment of an alternative pension scheme provider for the CERF group of companies; and to approve the closure of the LGPS to all new starters in the CERF group of companies from 1 <sup>st</sup> December 2017.	Cabinet	6 Feb 2018		Peter Bates, Chief Operating Officer	Fully exempt - paras 3, 4 & 5

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-23 Building an Investment Portfolio	<ol style="list-style-type: none"> <li>1. To authorise the Executive Director of Place to commission consultants to search for investment opportunities that fit within the criteria set out in the report.</li> <li>2. To delegate to the Executive Director of Place in consultation with the Portfolio Holder for Regeneration and the Portfolio Holder for Finance and Communities and in consultation with the Director of Legal Services and the Director of Finance and Procurement: <ol style="list-style-type: none"> <li>a. the decision to acquire; and</li> <li>b. the decision to establish management arrangements for the newly-acquired asset.</li> </ol> </li> </ol>	Cabinet	6 Feb 2018		Andy Kehoe	Part exempt - paras 3 & 5

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-26 Sydney Road Replacement Bridge - Scheme Implementation	To update Cabinet on progress with the scheme and seek authority to: enter into an implementation agreement with Network Rail for the construction of the scheme; accept the newly-constructed bridge into Council ownership upon payment of an appropriate commuted sum by Network Rail and to enter into an asset transfer agreement, a two-party bridge agreement and any easement agreements with Network Rail as necessary; authorise officers to enter into discussions with land owners, utility companies, Network Rail and third parties in relation to acquiring the necessary land and acquiring granting rights to deliver the scheme; implement the required temporary road closure for the scheme; and confirm the funding strategy.	Cabinet	6 Feb 2018		Chris Hindle	N/A



<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 17/18-32 Early Help Framework	To review, engage and co-produce a new more effective offer for the commissioning of early intervention and prevention services via a framework, and to authorise the officers to take all necessary actions to implement the proposal following the prescribed procurement process, including entering into a contract with suppliers.	Cabinet	6 Feb 2018		Nichola Glover-Edge	N/A
CE 17/18-35 Review of Council Wholly-Owned Companies and Alternative Service Delivery Vehicles	To consider proposals following a comprehensive review of the Council's wholly-owned companies and alternative service delivery vehicles.	Cabinet	6 Feb 2018		Chris Allman	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-33 Consultation Approval for the Cheshire East Admission Arrangements and Co-ordinated Scheme 2019-20	To approve the admission arrangements following consultation, which is statutorily required every 7 years.	Cabinet Member for Children and Families	Not before 20th Feb 2018		Gemma Hambrook	N/A
CE 16/17-47 Medium Term Financial Strategy 2018-21	To approve the Medium Term Financial Strategy for 2018-21, incorporating the Council's priorities, budget, policy proposals and capital programme.	Council	22 Feb 2018		Alex Thompson	N/A
CE 17/18-5 Cheshire East Council Housing Strategy 2018-2023	To consider and adopt the Cheshire East Council Housing Strategy.	Cabinet	13 Mar 2018		Karen Carsberg	N/A
CE 17/18-15 Implementation of the Homelessness Strategy 2018-2021	To approve and adopt the Homelessness Strategy, commit to the resources detailed within the Strategy for the lifetime of the Strategy, and authorise officers to deliver the actions contained within the Strategy.	Cabinet	13 Mar 2018		Lynn Glendenning	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-27 North West Crewe Package - Procurement Strategy	To authorise the Executive Director Place, in consultation with the Portfolio Holder for Environment, to approve the preferred procurement strategy for North West Crewe and to authorise the officers to take the necessary actions to commence the procurement process.	Cabinet	13 Mar 2018		Chris Hindle	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-28 Available Walking Routes Phase 2A	<ul style="list-style-type: none"> <li>To confirm that the route between Mobberley and Knutsford Academy and Knutsford Academy, The Studio is deemed an 'available' walking route. Therefore free home to school transport will be withdrawn for current and new pupils living in Mobberley within 3 miles of the Academy, effective from 1 September 2018.</li> <li>To acknowledge the feedback from the public engagement and agree that the proposed withdrawal of transport shall be amended to address some of the concerns raised.</li> <li>To agree that a subsidy of £192 per annum be paid to all affected families for the remainder of their child's attendance at their respective schools.</li> </ul>	Cabinet	13 Mar 2018		Jacky Forster	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-29 Education Travel Policy	To note the outcome of the consultation in respect of the revised suite of travel policies; and to agree that the revised travel policies be implemented with effect from 1 <sup>st</sup> September 2018.	Cabinet	13 Mar 2018		Jacky Forster	N/A
CE 17/18-30 Cemeteries Strategy	That Cabinet be asked to consider the draft Cheshire East Cemeteries Strategy and approve it for consultation; and to agree that, subject to consideration of the outcome of the consultation, the Strategy be adopted as Council policy by delegated officer decision.	Cabinet	13 Mar 2018		Ralph Kemp	N/A
CE 17/18-31 Recycling Bank Review	To seek authority for officers to implement the Council's recycling bank strategy.	Cabinet	13 Mar 2018		Ralph Kemp	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-36 North West Crewe Package - Land Assembly and Compulsory Purchase Order Strategy	To authorise the Executive Director of Place, in consultation with the Portfolio Holder, to proceed with the land assembly strategy required to deliver the North West Crewe scheme. The North West Crewe Package forms an important part of the Council's vision and strategy for sustainable economic growth as set out in the Local Plan and unlocks a number of housing and employment sites by improving traffic movements and transport links in northern Crewe.	Cabinet	13 Mar 2018		Chris Hindle	N/A
CE 17/18-34 Cheshire East Common Allocations Policy Review	To consider the adoption of a revised Cheshire East Common Allocations Policy following consultation; and to authorise officers in consultation with the Portfolio Holder to make any minor amendments as directed by changes in legislation or further consultation on the policy.	Cabinet	12 Jun 2018		Karen Carsberg	N/A